



# BUS AND CAR OPERATORS CONFEDERATION OF INDIA

## MEMBERSHIP CERTIFICATE



**Sunil Kumar Ravindran**

**Universal Bus Services**

UID.: **1390**

Is an active member of

**BUS & CAR OPERATORS CONFEDERATION OF INDIA**

Membership tenure till **Mar-2025**

PRESIDENT

March 22, 2025

DATE OF ISSUE

GEN. SECRETARY