



# BUS AND CAR OPERATORS CONFEDERATION OF INDIA

## MEMBERSHIP CERTIFICATE



**Sp Subra Maniam**

**Sps Bus Service**

**UID.: 1101**

Is an active member of

**BUS & CAR OPERATORS CONFEDERATION OF INDIA**

Membership tenure till **Mar-2025**

PRESIDENT

March 21, 2025

DATE OF ISSUE

GEN. SECRETARY